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June 14, 2006

ARIS 3-31-06

To All Shareholders

2006 JUL 10 P 6: 01

106 Kitakoriyama cho, Yamato-Koriyama City, Nara Prefecture

Mori Seiki Co., Ltd.

President Masahiko Mori

# Convocation Notice of the 58th Ordinary General Meeting of Shareholders

Notice is herby given that the 58th Ordinary General Meeting of Shareholders of the Company will be held as described hereunder. Your attendance is cordially requested.

You are entitled to vote in writing if you are unable to attend the meeting in person. In this regard, we cordially request that you study the reference document annexed hereto, and indicate your approval or disapproval of the proposal on the enclosed voting directive form, impress your seal thereon, and return it to the Company.

1. Time

10 AM, June 29, 2006 (Thursday)

2. Place

362 Idono-cho, Yamato-Koriyama City, Nara Prefecture

The Company's Nara Campus, 2F Board Room

(Please refer to the 'Map to the Meeting place' attached at the end of this report)

3. Meeting agenda

Reports

(April 1, 2005 to ) Report of Operations, balance (1) 58th term sheets, statement of income, and the results of repurchase of Treasury stock with the Board of Director's resolution, Pursuant to the Articles of Incorporation

Reports

(2) 58th term

(April 1, 2005 to March 31, 2006) Consolidated balance sheets

and Consolidated income statement and the Audit of the Consolidated Financial Statements by the Statutory Auditors and the Board of Auditors

Resolutions

Resolution 1

Approval of Proposal of Appropriation of Unappropriated Retained Earnings for

the 58th Accounting Period

Resolution 2

Partial Amendment to the Articles of Incorporation

The general description of the proposal is included in section from 29 to 36 of

the attached 'Reference Material in the Exercise of Voting Rights'

Resolution 3

Election of 15 Directors

Resolution 4 Election of 1 Auditor

If you attend the meeting in person, please submit the enclosed 'Exercise of Voting' form at the reception desk of the meeting.

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#### Report of Operations

(April 1 2005 to March 31, 2006)

## I Outline of Operations

#### 1. Process and results of operations

During this term, in a domestic machine tool industry there was a strong demand continuously since the last term from automobile, construction machinery, and hydraulic equipment manufacturers. Demand from semiconductor, LCD and communication companies was strong as well. It was remarkable that small and medium-sized ironworks had actively invested in plant and equipment after settlement of an issue of succession.

In the U.S.A., there was a strong demand from energy, aircraft, and semiconductor industries. In the automobile industry, GM resulted in unprofitable operation and Delphi filed for Chapter 11 bankruptcy. However the effect on the Mori Seiki Group was minor.

In Europe an economic recovery that was not yet strong but steady was seen. We had been able to expand our customers, mainly the aircraft industry. There was also an increasing demand in Central Europe (the Czech Republic, Hungary, Poland, Slovenia, etc.). It was considered that the market there became bigger than that of Northern Europe. As a part of strengthening our direct sales system, in October, 2005 we founded MS Pollard Ltd., taking over business from our former distributor in the U.K., Frederick Pollard.

In Asia, especially Thailand and Indonesia, there had been strong demand from automobile, transport equipment, general machinery, die & mold industries. We had been able to conduct brisk sales activities.

Consolidated sales turned out to be 145.339 billion yen, an increase of 19.0% over the previous fiscal year. The main factor that contributed to this increase was good demand for capital expenditure in Japan and abroad. Operating income was 16.294 billion yen (an increase of 54.9% over the previous fiscal year), because of increasing sales and reducing costs. Ordinary income was 15.902 billion yen (an increase of 51.4% over the previous fiscal year) and the net income turned out to be 13.801 billion yen (an increase of 47.1% over the previous fiscal year).

#### 2. Capital investment

Our total investment including software was 7.239 billion yen.

3. We issued Mori Seiki Co., Ltd. Euro Yen zero coupon convertible bonds with stock acquisition rights (11.500 billion yen) due 2012 on June 13, 2006.

#### 4. Challenges

We have established the Mori-568 Plan, a medium-term business plan, for the three year period from Fiscal year 2005 to Fiscal year 2007. The basic goal of the plan is to become the number one company in the global machine tool industry (Global One) by working to get the ten largest companies in each major industry to become our mainstay customers. The three specific targets of the plan include the following: (1) Mori-5: Global market share of 5% (2) Mori-6: Consolidated cost of sales of 60%(3) Mori-8: Establishing an 800 unit-per-month production

The first year of the above-mentioned Mori-568PLAN progressed smoothly, but that was partly because of the favorable economic environments and weak yen. In future, we will make every effort to achieve our targets even when economic environments are no longer favorable and yen is strong. We also consider it an urgent issue to build up a management system along with expansion of Mori Seiki Group. Specifically we must work on two things. Firstly, we have to construct internal controls in response to Japan's Sarbanes-Oxley Act (SOX). Secondly we have to ensure compliance with Export Control by government to prevent the proliferation of weapons of mass destruction and the excessive accumulation of conventional arms.

### (5) Earnings performance and financial standing of the Mori Seiki Group

Group earnings performance and financial status (Consolidated)

		55th Term Fiscal year 2002	56th Term Fiscal year 2003	57th Term Fiscal year 2004	58th (Current) Term Fiscal year 2005
Sales	(million yen)	63,863	87,557	122,166	145,339
Ordinary income (loss)	(million yen)	-3,476	1,850	10,504	15,902
Net income (loss)	(million yen)	-5,554	712	9,381	13,801
Net income (loss) Per share	(yen)	-61.96	7.23	104.94	153.62
Total assets	(million yen)	115,122	122,165	135,631	162,778
Net assets	(million yen)	86,875	86,911	96,442	116,347

The Company from the 57th (current) term is creating consolidated financial statements under Article 19-2 of the Law Concerning Special Measures under the Commercial Code with Respect to Audit, etc. of Corporations (Kabushiki Kaisha). Figures presented for the 55th the 56th term are based on unaudited consolidated financial statements, as defined in Article 19-3 of the Law.

2. The net loss in the 55th term resulted from appraisal losses on investment securities.

(2) Earnings performance and financial situation (Non-consolidated)

		55th Term Fiscal year 2002	56th Term Fiscal year 2003	57th Term Fiscal year 2004	58th (Current) Term Fiscal year 2005
Sales	(million yen)	55,072	72,787	103,746	124,144
Ordinary income (loss)	(million yen)	-2,222	2,138	8,412	13,401
Net income (loss)	(million yen)	-5,349	1,000	7,902	13,284
Net income (loss) Per share	(yen)	-59,67	10.47	88.19	147.77
Total assets	(million yen)	107,407	116,518	125,809	148,154
Net assets	(million yen)	82,489	84,051	91,453	109,766

Note: 1. From the 56<sup>th</sup> term, net income (loss) and net income (loss) per share are presented in accordance with Ministry of Justice Directive No. 7 (February 28, 2003) related to partial revision of application of the Commercial Code.

2. The net loss in the 55th term resulted from appraisal losses on investment securities and appraisal losses on subsidiary stock.

# II. Overview of the Mori Seiki Group (as of March 31, 2006)

(1) Principal activities
 Manufacture and sale of machine tools (machining centers, CNC lathes and other finished products)
 (2) Principal Offices

(1) Principal Offices

Location  Toyama Prefecture  shizuoka Prefecture  chnical Shizuoka
Prefecture Shizuoka Prefecture
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Prefecture
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Prefecture
Center   Aichi Prefecture
Aichi Prefecture
er Aichi Prefecture
Center Gifu Prefecture
Center Mie Prefecture
1 Center   Kyoto Prefecture
Center Shiga Prefecture
1 Center Nara Prefecture
Chnical Osaka Prefecture
al Hyana Profestura
Hyogo Prefecture
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nical Okayama
Prefecture
Tottori Prefecture
nnical Kagawa Prefecture
Ehime Prefecture
Cimile Licrorime
}
nical Hiroshima Prefecture
Prefecture
Prefecture cal Fukuoka
Prefecture Fukuoka Prefecture

(2) Subsidiary Corporations' Principal Offices

Company name	Location	Company name	Location
Taiyo Koki Co., Ltd.	Niigata Prefecture	mori seiki brasil ltda.	Brazil
Mori Seiki Techno, Ltd.	Nara Prefecture	MORI SEIKI HONG KONG LTD.	Hong Kong
Mori Seiki Trading, Ltd.	Aichi Prefecture	MORI SEIKI MEXICO, S.A. DE C.V.	Mexico
Mori Seiki High Precision Machining Laboratory, Ltd.	Mie Prefecture	MORI SEIKI (THAILAND) CO., LTD.	Thailand
Mori Seiki Fixture Laboratory, Ltd.	Nara Prefecture	Mori Seiki (Shanghai) Co., Ltd.	China
MORI SEIKI U.S.A., INC.	United States	MORI SEIKI KOREA CO.,LTD.	Korea
MORI SEIKI G.m.b.H.	Germany	DTL MORI SEIKI,INC.	United States
MORI SEIKI (UK) LTD.	United Kingdom	PT. MORI SEIKI INDONESIA	Indonesia
MORI SEIKI FRANCE S.A.	France	MORI SEIKI AUSTRALIA PTY LIMITED	Australia
MORI SEIKI ITALIANA S.R.L.	Italy	MORI SEIKI MID-AMERICAN SALES INC.	United States
MORI SEIKI ESPANA S.A.	Spain	MORI SEIKI DISTRIBUTOR SERVICES,INC.	United States
MORI SEIKI SINGAPORE PTE LTD	Singapore	MS SYFRAMO S.A.S.	France
Mori Seiki (Taiwan) Co., Ltd.	Taiwan	MS POLLARD LTD.	United Kingdom

Note: Mori Seiki USA Inc. merged Mori Seiki DISTRIBUTOR SERVICES INC. and Mori Seiki MID-AMERICAN SALES INC. on April 1, 2006.

157,550,000 96,364,872

(3) Information on Shares
(1) Number of shares the company may issue
(2) Number of shares issued
Note: A total of 1,589,445 shares was issued
during the period by exercising rights of Mori
Seiki Co., Ltd. Euro Yen zero coupon
convertible bonds with stock acquisition rights
due 2012 due 2012

(3) One unit of shares (4) Number of shareh Number of shareholders at fiscal end

100 28,122

(5) Ten Largest Shareholders Mori Seiki investment in shareholder Number of Ownership Investment in Mori Seiki Shareholder name Percentage of voting shares Number of shares shares ratio Thousand Thousand % Japan Trustee Services Bank, 8,405 9.15 Ltd. (Trust account) Masahiko Mori 4,615 5.02 The Master Trust Bank of 4,588 4.99 Japan, Ltd. (Trust account) Mori Sciki Co., Ltd. 4,433 Yukio Mori 4,150 4.52 Nanto Bank, Ltd. 2,920 4,766 1.69 3.18 Japan Trustee Services Bank, 2,699 2.94 Ltd. (Trust account) Masaru Mori 2,478 2.70 The Sumitomo Trust & Banking, Co., Ltd. (Trust 1,693 1.84 account) Trust & Custody Service 1,345 1.46 Bank, Ltd. (Trust Account)

(4) Major Lenders

<u> </u>			Shares held in the Company by the lender		
		Loan balance	Number of shares	Percentage of voting shares	
		million yen	Thousand	%	
Syndicated loan	(* 1)	6,700		_	
Syndicated loan	(* 2)	3,300		-	

Note: \* 1 The loan syndicate consists of 15 banks, with The Sumitomo Mitsui Banking Corporation acting as lead underwriter.
\* 2 The loan syndicate consists of 15 banks, with Nanto Bank, Ltd. acting as lead underwriter

(5) Acquisition, Allocation, and Ownership of Treasury stock

(1) Shares acquired

Common stock

29.088 shares

Total amount of shares acquired

37,012,802 yen

Of the shares mentioned above, the Treasury stock repurchased under a resolution of the Board of Directors according to the Articles of Incorporation is to

To execute flexible capital policies capable of dealing with economic fluctuations

Common stock

25,000 shares

Total number of shares acquired

30,535,400 yen

(2) Shares allocated

Common stock

2,321,133 shares

Total number of shares allocated

2,525,493,015

(3) Shares held at end of term

Common stock

4,433,509 shares

(6) Status of Equity Warrants

(1)	Equity warrants currently issued.			
	Issue Date	June 27, 2002	June 25, 2004	June 29, 2005
	Number of equity warrants	5,450	10,130	27,680
	Class to be Issued	Common stock	Common stock	Common stock
	Number of shares to be issued upon exercise of stock acquisition rights	343,000 anatos	1,013,000 shares	
	Issue Price of Share Acquisition Rights	No consideration	No consideration	No consideration

paid

paid

paid

paid

(2) Convertible bonds with stock acquisition rights due 2012 currently issued lass and Number Issue Price of Share of shares to be Number of stock Name issued upon Acquisition Rights acquisition rights exercise of stock acquisition rights Mori Seiki Co., Ltd. Euro Yen zero coupon No Common stock 6,845,555shares convertible bonds with stock acquisition rights due 2012 9,333 consideration

(3) Equity warrants issued to persons besides shareholders with substantially favorable terms during the current fiscal year.

1) Details of equity warrants issued

) Doming or order!) mr. mm. m. m	
Voting Date	June 29, 2005 57th Ordinary General Meeting of Shareholders
Number of equity warrants to be Issued	27,960
Class to be Issued	Common stock
Number of shares to be issued upon exercise of stock acquisition rights	2,796,000 shares

Issue Price of Share Acquisition Rights	No consideration paid
The exercise term of the equity warrant	July 1, 2007 to June 30, 2010
Amount needed in exercising the equity warrant	1,259 yen per share
Conditions of exercising the right to purchase new shares	A person who has gained allotment for the right to purchase new shares would have to be the director, auditor or employee of the Company at the time of exercising the rights. However, if a person is already retired or has any justifiable reason, he or she could also exercise the right to purchase new shares. As for the external consultants, the contracts between the consulting companies and our company must still be in effect. Other conditions would be followed by the agreement of the right to purchase new shares, conducted between our company and a person with the right to purchase new shares.
Events and conditions of cancellation of stock acquisition rights	the conditions to exercise the right or is unable to exercise the stock right, it may be cancelled without any charge.
Substantially favorable terms	The Company issued share acquisition rights to Qualified Persons, i.e. directors, auditors and a number of employees of both group companies and subsidiaries without being paid any consideration.

Note: For the purpose of issuing stock options, the Company granted new stock subscription rights in the amount of 10,000 to company directors, 2,500 to company statutory auditors, 11,500 to company employees, 1,220 to directors of affiliated companies, 1,340 to employees of affiliated companies, and 1,400 to external consultants.

 Name of Qualified Persons or company (besides particular employee) and the Number of Shares Acquisition Rights

Number of Share Acquisition Title or work Name Rights Allocated Representative President Masahiko Mori 2,000 Representative Vice President Hiroshi Mizuguchi 1,000 Senior Executive Managing Kyoji Umeoka 700 Director Managing Senior Executive 700 Kazuyuki Hiramoto Director Senior Executive Managing 700 Takeshi Saito Director 600 Managing Director Koji Okura Managing Director Hiraku Nakata 600 600 Managing Director Makoto Fujishima Managing Director Yoshitsugu Shigeta 600 Director Hiroaki Tamai 500 Takahiro Kobi 500 Director 500 Director Yasunori Hamabe 500 Director Hidefurni Shirotori Director Toyofumi Nishio 500 Standing Statutory Auditor Koji Kageyama 500 Yuzo Matsuyama Standing Statutory Auditor 500 Katsuhiko Machori 500 Statutory Auditor Statutory Auditor Yasuo Noishiki 500 Statutory Auditor Takashi Nakanishi 500 Katsumori Matsushima 350 external consultant Kazuo Yamazaki 350 external consultant external consultant Toshiyuki Murata 350 external consultant Shigenobu Morita 350

# 3) Name of Qualified Persons or company and the Number of Share Acquisition Rights (Best 10)

	Nâme	Number of Share Acquisition Rights Allocated
Employee	Akihiro Mochizuki	400
Employee	Morikuni Uchigasaki	400
Affiliated company employee	Thomas R. Dillon	400
Affiliated company employee	Mark H. Mohr	400
Employee	Hikaru Ishigaki	200
Employee	Norihide Maeda	200
Employee	Kiyoyuki Fukushima	200
Employee	Mitsuhiko Kadono	200
Employœ	Yoshiaki Sugimoto	200
Affiliated company employee	Viliam Bighi	200

# 4) Status of Share Acquisition Rights Allocated to Qualified Employees

	Company's employee	Affiliated Company's Director	Affiliated Company's Statutory Auditor	Affiliated Company's employee
Number of equity warrants	11,500	1,220	_	1,340
Class to be issued	Common	Common	-	Common
Number of shares to be issued upon exercise of stock acquisition rights	1,150,000	122,000		134,000
Total number invested	333	5	-	34

#### (7) Employee Status

(1) Employees (Consolidated)

Number of employees		
2 970	(2.765)	
2,979	(2,765)	

Note: Figures in brackets show the number of employees at the end of the previous term. Does not include 151 temporary employees (156 the previous term)

#### Employee numbers

Number of employees		Average age	Average length of employment
		Years	Years
1,984	(1,927)	39.9	14.9

Note: Figures in brackets show the number of employees at the end of the previous term. Employee numbers do not include 185 people seconded to subsidiaries (150 in the previous term) or 142 temporary staff (147 in the previous term).

# (8) Company's Status (Consolidated)

(1) Status of Principal Subsidiaries

Company name	Capital	Percentage of voting shares	Principal activities
MORI SEIKI U.S.A., INC.	17,000,000 U.S. dollars	100%	Sales and servicing of Mori Seiki products in the Americas
MORI SEIKI MID-AMERICAN SALES INC.	1,000,000 U.S. dollars	100%*	Sales and servicing of Mori Seiki products in the Americas
MORI SEIKI G.m.b.H.	1,000,000 euros	100%	Sales and servicing of Mori Seiki products in Europe
MORI SEIKI (UK) LTD.	2,173,000 pounds sterling	100%	Sales and servicing of Mori Seiki products in Europe
MORI SEIKI FRANCE S.A.	8,503,000 euros	100%	Sales and servicing of Mori Seiki products in Europe
MORI SEIKI ITALIANA S.R.L.	10,000 euros	100%	Sales and servicing of Mori Seiki products in Europe
Taiyo Koki Co., Ltd.	376 million yen	60.2%	Manufacture and sale of grinders

Note: 1. \* indicates the indirect percentage of voting shares.

Mori Seiki USA Inc. merged Mori Seiki MID-AMERICAN SALES INC. on April 1, 2006.

## (2) Additions to the consolidated group

MS POLLARD, an overseas sales company, is included from the current term as a consolidated subsidiary following the acquisition of its stock.

(3) Merger of companies

The Mori Seiki group contains 26 consolidated subsidiaries, including the principal subsidiaries listed above, and one equity-method affiliate. Consolidated earnings for the current term are shown in (1) Group earnings performance and financial status.

(9) Directors and Auditors

Tit	lle	Name	Principal activities
*	President	Masahiko Mori	} ·
*	Vice President	Hiroshi Mizuguchi	Development & Manufacturing HQ Executive Officer (Manufacturing) and Iga Campus Chief
	Senior Executive Managing Director	Kyoji Umeoka	In Charge of Mori-568 PLAN, Legal, and Internal Auditing Departments
	Senior Executive Managing Director	Kazuyuki Hiramoto	Sales & Marketing HQ Executive Officer
	Senior Executive Managing Director	Takeshi Saito	Sales & Marketing HQ Vice Executive Officer Europe Department General Manager
	Managing Director	Koji Okura	Engineering HQ Executive Officer
	Managing Director	Hiraku Nakata	Service & Parts Department, Mori Seiki Techno Ltd. General Manager
	Managing Director	Makoto Fujishima	Development & Manufacturing HQ Executive Officer (Development) and Information System Department General Manager
	Managing Director	Yoshitsugu Shigeta	Development & Manufacturing HQ Vice Executive Manager, Nara Machine Department General Manager, and Nara Campus Chief
	Director	Hiroaki Tamai	Administrative HQ Executive Officer
	Director	Takahiro Kobi	Quality HQ Executive Officer
	Director	Yasunori Hamabe	Sales & Marketing HQ Vice Executive Officer, Asia Pacific & New Regions Department Gene Manager
	Director	Hidefumi Shirotori	Engineering HQ Vice Executive Officer, Japan/Asia Engineering Department General Manager
	Director	Toyofumi Nishio	Sales & Marketing HQ Vice Executive Officer, Domestic Sales Department, Strategic/Large Account Department General Manager
	Standing Statutory Auditor	Koji Kageyama	
	Standing Statutory Auditor	Yuzo Matsuyama	
	Statutory Auditor	Katsuhiko Machori	Affiliated with the Kyoto Bar Association
	Statutory Auditor	Yasuo Noishiki	Special Advisor to QUOQ Inc
	Statutory Auditor	Takashi Nakanishi	Nanto Bank, Ltd. Statutory Auditor

		<b>J</b>
(1) One appointme	ent '	
Director	Toyofumi Nishio	(Appointed June 2005)
(2) Four changes in		
President	Hiroshi Mizuguchi	(Appointed June 2005)
Senior Executive	Kazuyuki Hiramoto	(Appointed June 2005)
Managing Director	Kazuyuki imamoto	(- <b>-</b>
Senior Executive	Takeshi Saito	(Appointed June 2005)
Managing Director	I akesiii Satio	(-2pp-1202-01120-2000)
Managing Director	Makoto Fujishima	(Appointed June 2005)
		•
Managing Director	Yoshitsugu Shigeta	(Appointed June 2005)
		· <del>-</del> -

 Statutory Auditors Katsuhiko Maehori, Yasuo Noishiki, and Takashi Nakanishi serve as Statutory Auditors under Article 18-1 of the Law Concerning Special Measures under the Commercial Code with Respect to Audit, etc. of Corporations (Kabushiki Kaisha).

(10) Payment of Fees to Auditors

		Amount
(1)	Total amount of payment by the Company and subsidiaries as fees for audit services	79 million yen
(2)	Portion of (1) represented by payments by the Company and its subsidiaries to certified public accountants under Article 2.1 of the 1948 Law No. 103	59 million yen
(3)	Portion of (2) represented by payments to auditors	37 million yen

Note: The agreement between the Company and its auditors does include payments under the Commercial Code or the Securities Dealing Act, and no payments are made in practice. These totals are included in (3).

(11) Material Facts in Relation to the Business Conditions of the Company Having Occurred After the Term for Settlement of Accounts None

Note: Fractions below the respective units for reporting amounts or numbers of shares are not shown.

#### Balance sheets

(March 31, 2006) (millions of yen ) Liabilities and shareholders' equity Assets Amount Amount Current Assets 73,856 Current liabilities 19,104 Cash and deposits 24,088 Accounts payable 7,977 Notes receivable 846 Current portion of long-term debt 5,000 Accounts receivable 27,278 Other accounts payable 4,544 7,365 Merchandise Accrued income taxes 218 Finished goods 7,074 259 Accrued expenses 4,760 Raw materials Advances received 668 4,287 Work-in-process Supplies 63 Deposits received 118 31 Deferred income taxes Other Current liabilities 316 Consumption tax receivable 224 19,284 Long-term liabilities Other accounts receivable 287 Bonds with stock acquisition rights 9,333 Short-term loans 18 5,000 Long-term debt 1,891 Other Current Assets Deferred income taxes 3,126 Allowance for doubtful receivables -72 74,297 Fixed assets Deferred income taxes on reserve for land 1,824 (Property, plant and equipment) (46,864)revaluation **Buildings** 19,492 otal liabilities 38,388 970 hareholders' equity Structures 29,285 5,054 Common stock Machinery Vehicles 51 Capital surplus 42,529 2.412 Furniture and equipment Capital reserve 42,024 18,240 Land 504 Other Capital surplus Construction in progress 642 Gain on disposal of Treasury stock 504 (Intangible fixed assets) (2,294)Retained earnings 41,903 Goodwill 800 Legal reserve 2,650 Software 977 General reserve 32,898 Telephone rights 2 Extraordinary disposal reserve 114 514 Software in progress 184 Asset reduction reserve (Investments and other assets ) (25,138)Other reserve 32,600 12,775 Investments in securities Unappropriated retained earnings 6,354 9,013 Shares in affiliate companies Reserve for land revaluation 2,707 -4,636 Investments in affiliate companies Other Investments and other assets 641 Net unrealized holding gain on securities 4,549 Treasury stock -3,865 Total capital 109,766 Total liabilities and shareholders' 148,154 148,154 Total assets

Notes: 1. Fractions below one million yen are not shown.

2. See important accounting policies and notes.

# Statements of income

April 1, 2005 to March 31, 2006 ) (millions of yen)

Operating expenses  Cost of sales Selling, general and administrative expenses Operating income  Non-operating income Interest and dividend income Bond premium Other Interest expenses Interest expenses Interest expense Foreign exchange loss Fees and commissions Fees and commissions Description Other Ordinary income  Extraordinary income  Gain on sale of fixed assets Gain on sale of investments in securities  Operating expenses  8 8 8 8 8 8 8 8 8 8 8 8 8 8 8 8 8 8	
Net sales Operating expenses Cost of sales Selling, general and administrative expenses Operating income Interest and dividend income Bond premium Other Other Interest expenses Interest expenses Interest expenses Interest expenses Interest expense Foreign exchange loss Fees and commissions 2222 Bond issue expense Portion Other Ordinary income Extraordinary income  Fest and of fixed experts  128  88  88  88  88  88  88  88  88  8	
Non-operating income  Interest and dividend income  Bond premium Other Other Interest expenses Interest expense Interest expe	
Non-operating income  Interest and dividend income  Bond premium Other Other Interest expenses Interest expenses Interest expense Interest exp	4,144
Non-operating income  Interest and dividend income  Bond premium Other Other Interest expenses Interest expenses Interest expense Interest exp	
Non-operating income  Interest and dividend income  Bond premium Other Other Interest expenses Interest expenses Interest expense Interest exp	2,238
Non-operating income  Interest and dividend income  Bond premium Other Other Interest expense Interest expen	8,135
Fees and commissions  Bond issue expense  Bond redemption expense  Other  Ordinary income  Extraordinary income  Coin on sole of fixed consts  222  16  72  Bond redemption expense  16  16  16  17  16  17  18  18  18  19  19  19  19  19  19  19	3,770
Fees and commissions  Bond issue expense  Bond redemption expense  Other  Ordinary income  Extraordinary income  Coin on sole of fixed consts  222  16  72  Bond redemption expense  16  16  16  17  16  17  18  18  18  19  19  19  19  19  19  19	<del></del>
Fees and commissions  Bond issue expense  Bond redemption expense  Other  Ordinary income  Extraordinary income  Coin on sole of fixed consts  222  16  72  Bond redemption expense  16  16  16  17  16  17  18  18  18  19  19  19  19  19  19  19	
Fees and commissions  Bond issue expense  Bond redemption expense  Other  Ordinary income  Extraordinary income  Coin on role of fixed consts	
Fees and commissions  Bond issue expense  Bond redemption expense  Other  Ordinary income  Extraordinary income  Coin on role of fixed consts	330
Fees and commissions  Bond issue expense  Bond redemption expense  Other  Ordinary income  Extraordinary income  Coin on sole of fixed consts  222  16  72  Bond redemption expense  16  16  16  17  16  17  18  18  18  19  19  19  19  19  19  19	
Fees and commissions  Bond issue expense  Bond redemption expense  Other  Ordinary income  Extraordinary income  Coin on sole of fixed consts  222  Band redemption expense  21  0  16  16  16  16  17  18  18  18  19  19  19  19  19  19  19	
Fees and commissions Bond issue expense Bond redemption expense Cother  Cordinary income  Extraordinary income  Coin on sole of fixed coasts  222  Bond redemption expense 21  Cother  16  16  17  18  18  19  19  19  19  19  19  19  19	
Ordinary income 1  Extraordinary income 269	
Ordinary income 1  Extraordinary income 269	
Ordinary income 1  Extraordinary income 268	
Extraordinary income  Gain on sole of fixed exacts  269	698
Gain on role of fixed appare	3,401
Gain on sale of fixed assets Gain on sale of investments in securities Other Extraordinary expenses Loss on sale of fixed assets 110	
Gain on sale of investments in securities Other 114 Extraordinary expenses Loss on sale of fixed assets	
Other Extraordinary expenses Loss on sale of fixed assets	
Extraordinary expenses	1,299
Toss on sale of fixed assets	
HE TOO OIL SALE OF LIVER ASSERT	
Loss on disposal of fixed assets 824	
Loss on inventory disposal 349	
Loss on devaluation of shares in affiliate companies	
	1,374
Income before income taxes	3,326
Income taxes	42
	3,284
Unappropriated retained earnings brought forward	1,604
	8,535
<u></u>	6,354

Notes: 1. Fractions below one million yen are not shown.
2. See important accounting policies and notes.

Summary of significant accounting policies

1. Investments in securities

(1) Stock in subsidiaries or affiliates .....

(2) Other investments in securities

Securities with determinable market value

Stated at cost using the moving average method

Stated at market value as of the last day of the period. Unrealized holding gains (losses) are stated in the

Shareholders' Equity portion of the balance sheets. The cost

of securities sold is determined based on the

Stated at cost using the moving average method

moving-average method.

Securities without determinable market value

2. Net liabilities resulting from derivatives transactions

Stated at market value.

Inventories

(1) Merchandise Finished goods and Work-in-process

Stated at cost using the average method.

(2) Raw materials

...... Stated at cost using the moving average method ...... Stated at cost using the last purchase price method

(3) Supplies 4. Depreciation of fixed assets

(1) Property, plant and equipment ...... Declining balance method

Buildings acquired after April 1, 1998 (excluding fittings) are stated using the straight line method. The ranges of useful lives are

Buildings 8 to 50 years Machinery 2 to 17 years

(2) Intangible fixed assets ......Straight line method

However, goodwill are calculated by the straight line method over five years, software for sale is calculated by the forecast sales period (three years), and software for in-house use is calculated by the period of potential usage (five years)

5. Accounting for deferred charge

Bonds issuance costs...... Amounts are charged to income as incurred

6. Standard for inclusion of reserves

Allowance for doubtful receivables .....

The Company bases its provisioning for future bad debts on actual default ratios. Specific doubtful receivables considered to be non-recoverable are provisioned against individually.

7. Accounting for leases

Finance leases other than those which transfer the ownership of the leased property to the Company and its consolidated subsidiaries are accounted for as normal operating leases.

8. Hedge accounting

The gain (loss) on derivatives designated as hedging instruments is deferred until the loss or gain on the underlying hedged item is recognized.

9. Consumption tax

Sales are included net of consumption tax.

Other

These financial statements are prepared in accordance with Article 48.1 of the Commercial Code implementation rules concerning affiliate companies, and Article 200 concerning parts of the financial statements.

Change in Accounting

1. Change in accounting for sales recognition

From the current consolidated fiscal year, the standard for booking sales of machinery in Japan changes from the time of shipping to the time of customer acceptance. The impact of the change is to reduce consolidated sales by 1,767 million yen, and operating income, ordinary income, and net income before taxes by 544 million yen.

2. Change in accounting for fixed asset impairment

From the current consolidated fiscal year, the Company has adopted the accounting standards related to fixed asset impairment published by the Accounting Standards Council (9 August 2002) and the Accounting Standards Board of Japan (31 October 2003). The impact is to reduce pre-tax net income by 349 million yen.

Notes to the Balance Sheets

1. Accumulated depreciation of Property, plant and 65,926 million yen equipment

2. Short-term liabilities of affiliate companies

13.537 million ven

3. Short-term loans to affiliate companies

1.062 million yen 4. In addition to being listed as Fixed Assets in the balance sheets, the buildings, equipment, and machinery of the Chiba plant are included as important leased assets.

Land revaluation

The Company revalued its land for operational usage in accordance with the laws on land revaluation. The resulting revaluation difference, net of the applicable tax effect on revaluation gain, has been stated as a component of shareholders' equity, 'reserve for land revaluation', and the applicable tax effect has been included in 'deferred income taxes on reserve for land revaluation'. As a result, 1,824 million yen is included as part of liabilities and, and a negative 4,636 million yen in shareholders' equity.

(1) Method of revaluation

The value of the land is calculated in accordance with the laws on land revaluation, and adjusted appropriately.

(2) Date of revaluation

March 31, 2002

(3) Differential between market value of land at the end of the term and the book value after revaluation
-4,773 million yen

6. Contingent liabilities

Contingent liabilities on lease payments by customers

2,399 million yen

7. Dividend restrictions

Net assets, as defined by Article 124.3 of the

4,549 million yen

Commercial Code implementation rules

Notes to the Statement of Income

1. Sales with affiliate companies Operating expenses Non-operating transactions 50,008 million yen 5,712 million yen

21 million yen

2. Net income per share

147.77 yen

<ul> <li>Net incom</li> </ul>	e per sha	re is calcul	ated on the follo	wing basis:

Titt moome per simile is concurred on the fonewing	CODIO:
Net income as shown on the statement of income	13,284 million yen
Amount not returned to holders of common stock (Directors' bonuses)	142 million yen
Net income to holders of common stock	13,141 million yen
Average number of common shares in issue during	88,935,713
the term	

# Proposed Appropriation of Unappropriated Retained Earnings

(	Unit:	:	yen	)

	Amount
Unappropriated retained earnings	6,354,427,501
General reserve reversal	59,061,982
Extraordinary disposal reserve reversal	52,420,121
Asset reduction reserve reversal	6,641,861
Total	6,413,489,483
To be appropriated as follows:	
Dividends on earnings (40 yen per share)	3,677,254,520
Directors' bonuses	142,866,938
(Bonuses to statutory auditors)	(16,957,500)
Unappropriated retained earnings carried forward	2,593,368,025

#### Independent Auditor's Report

May 19, 2006

To the Board of Directors of Mori Seiki Co., Ltd.

Ernst & Young ShinNihon

Pursuant to Article 2, Paragraph 1 of the 'Law Concerning Special Measures under the Commercial Code with Respect to Audit, etc. of Corporations (Kabushiki Kaisha)' of Japan, we have audited the non-consolidated financial statements, namely, the balance sheet, statement of income, Report of Operations (pertaining to accounting), and proposed appropriation of unappropriated retained earnings and the supporting schedule of particulars (pertaining to accounting) of Mori Seiki for the 58th accounting period from April 1, 2005 to March 31, 2006. These financial statements are the responsibility of the Company's management. Our responsibility is to express an opinion on these financial statements based on our audit from an independent position.

We conducted our audit in accordance with auditing standards generally accepted in Japan. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements and the supporting schedule of particulars are free of material misstatement. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statements presentation and the accompanying list of particulars. We believe that our audit provides a reasonable basis for our opinion. Our audit includes auditing procedures applied to subsidiaries as considered necessary. As a result of our audits, in our opinion:

(1) the balance sheet and statement of income present fairly the financial position and the results of operations of the Company and subsidiaries in conformity with the applicable laws and regulations of Japan and the Company's Articles of Incorporation.

As explained in the note entitled "Change in Accounting", effective April 1, 2005, the Company has changed its revenue recognition policy from the shipping basis to the customer acceptance basis. This change was made due to the fact that an increase in turnkey projects is attributable to the trend towards lengthening the period from shipping to customer acceptance reflecting the complexity and sophistication of these projects. We concur with the Company's decision to adopt the customer acceptance basis for its revenue recognition policy which is more objective and assured in order to control the shipping-to-customer-acceptance process more properly. In addition, as explained in the note entitled "Change in Accounting", effective April 1, 2005, the Company has adopted a new accounting standard for accounting for loss on the impairment of fixed assets. We concur with the Company's adoption of this accounting standard as this standard went into effect on April 1, 2005.

- (2) the Report of Operations (pertaining to accounting) presents fairly the financial position and the results of operations of the Company and subsidiaries in conformity with the applicable laws and regulations of Japan and the Company's Articles of Incorporation.
- (3) the proposed appropriation of unappropriated retained earnings is in conformity with the applicable laws and regulations of Japan and the Company's Articles of Incorporation.
- (4) The supporting schedule (pertaining to accounting) are proper and present fairly matters as are required to be reported therein.

The firm and the engagement partners do not have any financial interest in the Company for which disclosure is required under the provisions of the Certified Public Accountants Law of Japan.

# Audit Report

The Board of Corporate Auditors has prepared this audit report as follows, upon deliberation after being reported by each Corporate Auditor on the methods and results of auditing with respect to the execution of functions by directors during the 58th accounting period from April 1, 2005 to March 31, 2006.

1. Summary of the methods of auditing by Corporate Auditors

In accordance with such matters as the policy of auditing and assignment of auditing work determined by the Board of Corporate Auditors, each Corporate Auditor attended meetings of the board of directors and other important meetings, called on directors and other personnel for reports of business, inspected important documents and investigated the condition of operations and property at the head office and the principal places of business. Regarding subsidiaries, each Corporate Auditor requested subsidiaries' reports on business as considered necessary under the circumstances, visited subsidiaries from time to time, and thus investigated the condition of operations and property. The Board of Corporate Auditors also received a report of the accounting auditor's audits and examined the accounting documents and the supporting schedules.

In addition, regarding such matters as transactions of directors that compete with Company, transactions in which interests are contrary between directors and the Company, benefits given by the Company free of charge to shareholders, unusual transactions between the Company and subsidiaries or shareholders, and acquisition and disposal of shares of the Company, we called on directors and other personnel for reports and investigated the circumstances, when considered necessary.

2. Results of auditing

(1) The methods and the results of auditing by Ernst & Young ShinNihon, the independent accountants and the Company's Accounting Auditor, are appropriate.

(2) The Report of Operations presents fairly, in conformity with the applicable laws and regulations of Japan

and the Company's Articles of Incorporation, the status of the Company.

(3) The proposal of appropriation of unappropriated retained earnings is proper in view of the financial position of the Company and other circumstances.

(4) The supporting schedules are proper and present fairly matters as are required to be reported therein.

(5) Regarding execution of functions by directors, including functions thereby regarding subsidiaries, there exist no unjust acts or serious violation of laws and regulations of Japan or the Company's Articles of Incorporation therein.

It is to be added that there are no acts by directors in contravention of their duties regarding their transactions which compete with the Company, transactions in which interests are contrary between directors and the Company, benefits given by the Company free of charge to shareholders, usual transactions between the Company and subsidiaries or shareholders, and acquisition and disposal of shares of the Company.

May 23, 2006

Mori Seiki Co., Ltd.	Statutory Auditor
Standing Statutory Auditor	Koji Kageyama (seal)
Standing Statutory Auditor	Yuzo Matsuyama (seal)
Statutory Auditor	Katsuhiko Machori (seal)
Statutory Auditor	Yasuo Noishiki (seal)
Statutory Auditor	Takashi Nakanishi (seal)

Note: Statutory Auditors Katsuhiko Maehori, Yasuo Noishiki, and Takashi Nakanishi act as Statutory Auditors under the terms of the Article 18.1 of the former Law Concerning Special Measures under the Commercial Code with Respect to Audit, etc. of Corporations (Kabushiki Kaisha).

# Consolidated balance sheets

(March 31, 2006) (millions of yen) Assets Liabilities and shareholders' equity Amount Amount Current Assets 89,365 Current liabilities 26,032 Accounts payable 9,697 31,582 Cash and deposits Short-term loans 1,320 29,961 Notes and accounts receivable 5,084 Current portion of long-term debt Inventories 25,063 Other accounts payable 4,465 Deferred income taxes 141 Accrued expenses 417 Consumption tax receivable 346 Advances received 2,084 Other 2,543 Accrued income taxes 1,387 Allowance for doubtful receivables -273 Accrued consumption tax 40 Deferred income taxes 203 73,412 Fixed assets Other 1,332 (55,747) (Property, plant and equipment) 25,100 Buildings and structures 19,972 Long-term liabilities 5,814 Machinery, equipment and vehicles Bonds with stock acquisition rights Long-term 9,333 21,016 Land 5,124 debt 717 332 Construction in progress Long-term accounts payable Deferred income taxes 3,358 Other 3,098 Deferred income taxes on reserve for land revaluation 1,824 (2,952)(Intangible fixed assets) Total liabilities 46,005 Goodwill 1,325 Minority interests Other 1,626 Minority interests 425 Shareholders' equity (Investments and other assets) (14,712)Common stock 29,285 13,914 Investments in securities Capital surplus 42,529 234 Long-term prepaid expenses 49,645 Retained earnings Deferred income taxes 26 Reserve for land revaluation -4,636 Other 537 4,576 Net unrealized holding gain on securities Translation adjustments -1,186 -3,867 Treasury stock Total shareholder' equity
Total liabilities, minority interests and shareholders' 116,347 Total assets 162,778 162,778 equity

Note: Fractions below one million yen are not shown.

# Consolidated Statements of income

( April 1, 2005 to March 31, 2006 ) (millions of yen)

			101 31, 2000	
<u> </u>			+	Amount
	임	Operating income		
	Operating income and expenses	Net sales		145,339
		Operating expenses	1 .	
	i E	Cost of sales		89,984
	a Scr	Selling, general and administrative expenses		39,060
೪	ō	Operating income		16,294
Sep.		Non-operating income		
Ordinary income and expenses	85	Interest and dividend income	124	
and	DCII	Equity method income	64	
ne	S S	Bond premium	115	
<u> </u>	Bal	Other	321	625
y.	<u>a</u>	Non-operating expenses	321	
ina	월	Interest expense	136	
g	Non-operating income and expenses	Foreign exchange loss	292	
	ag	Fees and commissions	373	
	g	Bond issue expense	72	
	ğ	Bond redemption expense	21	
	Z	Other	145	1,017
			143	15,902
		Ordinary income	+=	15,902
		Extraordinary income	000	
g		Gain on sale of fixed assets Gain on sale of investments in	378	
Je a		securities	, 917	
S		Other	13	1,309
linary ince expenses		Extraordinary expenses		
xpe		Loss on sale of fixed assets	120	
di	}	Loss on disposal of fixed assets	1,238	
Extraordinary income and expenses		Loss on inventory disposal	608	•
Ex		Loss on devaluation of shares in affiliate companies	44	
		Loss on termination of leases	45	2,058
		Income before income taxes		15,154
		Income taxes		1,146
		Corporation tax adjustment	<u> </u>	125 -
		Minority interests in net income		-80
		Net income		13,801

Note: Fractions below one million yen are not shown.

#### Important information pertaining to the consolidated financial statements

1. Scope of consolidated group

(1) Number of consolidate subsidiaries

26

Names of consolidated subsidiaries

Taiyo Koki Co., Ltd. Mori Seiki Techno, Ltd. Mori Seiki Trading, Ltd.

Mori Seiki High Precision Machining Laboratory, Ltd.

Mori Seiki Fixture Laboratory, Ltd.

MORI SEIKI U.S.A., INC.

MORI SEIKI G.m.b.H. MORI SEIKI (UK) LTD.

MORI SEIKI FRANCE S.A. MORI SEIKI ITALIANA S.R.L. MORI SEIKI ESPANA S.A.

MORI SEIKI SINGAPORE PTE LTD

Mori Seiki (Taiwan) Co., Ltd.

MORI SEIKI BRASIL LTDA.

MORI SEIKI HONG KONG LTD.

MORI SEIKI MEXICO, S.A. DE C.V.

MORI SEIKI (THAILAND) CO., LTD.

Mori Seiki (Shanghai) Co., Ltd. MORI SEIKI KOREA CO., LTD.

DTL MORI SEIKLINC.

PT. MORI SEIKI INDONESIA

MORI SEIKI AUSTRALIA PTY LIMITED MORI SEIKI MID-AMERICAN SALES INC. MORI SEIKI DISTRIBUTOR SERVICES,INC.

MS SYFRAMO S.A.S. MS POLLARD LTD.

Note: Mori Seiki USA Inc. merged Mori Seiki DISTRIBUTOR SERVICES INC. and Mori Seiki MID-AMERICAN SALES INC. on April 1, 2006.

(2) Subsidiaries not included in consolidated accounting

MORI SEIKI TECHNO G.m.b.H.

Mori Seiki Precision, Ltd.

Mori Seiki Leasing, Ltd.

Mori Seiki Kosan, Ltd.

Mori Seiki Machine Sales, Ltd.

Reasons for exclusion from consolidated group

The five overseas subsidiaries not included in consolidated accounting are all small in scale, and none generate retained earnings of a size to have a significant impact on the consolidated statement of income.

#### 2. Associated companies

(1) Associated companies to which equity method applies: one company. Company name Watanabe Seikosho Co., Ltd.

(2) Associated companies to which equity method does not apply

Subsidiaries and affiliates not included in consolidated accounting

Subsidiaries not included in consolidated accounting

MORI SEIKI TECHNO G.m.b.H.

Mori Seiki Precision, Ltd.

Mori Seiki Leasing, Ltd.

Mori Seiki Kosan, Ltd.

Mori Seiki Machne Sales, Ltd.

Affiliated companies

ITOCHU Plamac Corporation and four others

Reason for exclusion

The subsidiaries and affiliates not included in consolidated accounting are all small in scale, and none generate net income or retained earnings of a size to have a significant impact on the consolidated statement of income.

3. Fiscal year-ends of consolidated subsidiaries

Four consolidated subsidiaries have end-December fiscal year-ends, and 22 have end-March year-ends. Consolidated subsidiaries with end-December year-ends are reported based on pro-forma financial statements as of the consolidated close of accounts.

- 4. Summary of significant accounting policies
- (1) Assets
  - 1. Investments in securities

Other investments in securities

Securities with determinable market value

Stated at market value as of the last day of the period. Unrealized holding gains (losses) are stated in the Shareholders' Equity portion of the balance sheets. The cost of securities sold is determined based on the moving-average method.

Securities without determinable market value Stated at cost using the moving average method

Inventories

Merchandise Finished goods

and Work-in-process

Stated principally at cost using the average method for domestic consolidated subsidiaries. Stated principally on the first-in, first-out method for overseas consolidated

subsidiaries.

Raw materials Supplies

...... Stated at cost using the moving average method ...... Stated at cost using the last purchase price method

3. Net liabilities resulting from derivatives transactions Stated at market value.

(2) Depreciation of fixed assets

1. Property, plant and equipment .....Declining balance method, although the straight line method is used for overseas consolidated subsidiaries.

Buildings acquired after April 1, 1998 (excluding fittings) are stated using the straight line method. The ranges of useful lives are

Buildings 7 to 50 years Machinery 2 to 17 years

2. Intangible fixed assets ......Straight line method

However, goodwill are calculated by the straight line method over 5-10 years, software for sale is calculated by the forecast sales period (three years), and software for in-house use is calculated by the period of potential usage (five years)

(3) Accounting for deferred charge

Bonds issuance costs...... Amounts are charged to income as incurred

(4)Standard for inclusion of reserves

Allowance for doubtful receivables .....

The Company bases its provisioning for future bad debts on actual default ratios. Specific doubtful receivables considered to be non-recoverable are provisioned against individually.

(5) Foreign currency-denominated assets and liabilities of consolidated group companies are restated in yen. Foreign currency-denominated debts are restated to yen at their market value on the final day of the term, and the gain (loss) is reported on the statement of income.

Foreign currency-denominated assets and liabilities of overseas consolidated subsidiaries are restated in yen at their market value on the final day of the term. Revenues and costs are restated in yen at the average exchange rate during the term, and the difference is included as foreign currency statements translation adjustments in the minority interests and shareholders' equity sections of the balance sheets.

(6) Accounting for leases

Finance leases other than those which transfer the ownership of the leased property to the Company and its consolidated subsidiaries are accounted for as normal operating leases in the case of domestic subsidiaries. Leases at overseas consolidated subsidiaries are accounted for as normal transactions.

(7) Hedge accounting

The gain (loss) on derivatives designated as hedging instruments is deferred until the loss or gain on the underlying hedged item is recognized.

(8) Consumption tax

Sales are included net of consumption tax.

5. Assets and liabilities of consolidated subsidiaries

Assets and liabilities of consolidated subsidiaries are stated at market value.

6. Consolidated adjustment account

The consolidated adjustment account is depreciated on a straight line basis over five years.

7. Other

These financial statements are prepared in accordance with Article 200 concerning parts of the financial statements.

Change in Accounting

1. Change in accounting for sales recognition

From the current consolidated fiscal year, the standard for booking sales of machinery in Japan changes from the time of shipping to the time of customer acceptance. This change reflects the increase in turnkey projects, which involve an increasing time from shipping to customer acceptance due to their greater complexity and sophistication. The change is designed to make the booking of sales more objective. The Company is increasing the strictness of its management between shipping and customer acceptance, and working to raise quality standards even further. The impact of the change is to reduce consolidated sales by 1,798 million yen, and operating income, ordinary income, and net income before taxes by 554 million yen.

2. Change in accounting for fixed asset impairment

From the current consolidated fiscal year, the Company has adopted the accounting standards related to fixed asset impairment published by the Accounting Standards Council (9 August 2002) and the Accounting Standards Board of Japan (31 October 2003). The impact is to reduce pre-tax net income by 608 million yen.

Notes to the Balance Sheets

1. Accumulated depreciation of property, plant and equipment

70,547 million yen

2. Contingent liabilities

Contingent liabilities on lease payments by customers

2,399 million yen

#### Notes to the Statement of Income

2. Net income per share

153.62 yen

\* Net income per share is calculated on the following basis:

Net income as shown on the statement of income	13,801 million yen
Amount not returned to holders of common stock (Directors' bonuses)	142 million yen
Net income to holders of common stock	13,658 million yen
Average number of common shares in issue during the term	88,914,953

#### Audit Report by Independent Auditors on Consolidated Financial Statements

# Independent Auditor's Report

May 19, 2006

To the Board of Directors of Mori Seiki Co., Ltd.

Ernst & Young ShinNihon

Pursuant to Article 19-2, Paragraph 3 of the 'Law Concerning Special Measures under the Commercial Code with Respect to Audit, etc. of Corporations (Kabushiki Kaisha)' of Japan, we have audited the consolidated financial statements, namely, the Consolidated balance sheet, Consolidated statement of income. These consolidated financial statements are the responsibility of the Company's management. Our responsibility is to express an opinion on these consolidated financial statements based on our audit from an independent position.

We conducted our audit in accordance with auditing standards generally accepted in Japan. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the consolidated financial statements are free of material misstatement. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statements presentation. We believe that our audit provides a reasonable basis for our opinion. Our audit includes auditing procedures applied to consolidated subsidiaries as considered necessary.

As a result of our audits, in our opinion, the financial statements present fairly the financial position and the results of operations of the Company and consolidated subsidiaries in conformity with the applicable laws and regulations of Japan and the Company's Articles of Incorporation.

As explained in the note entitled "Change in Accounting", effective April 1, 2005, the Company has changed its revenue recognition policy from the shipping basis to the customer acceptance basis. This change was made due to the fact that an increase in turnkey projects is attributable to the trend towards lengthening the period from shipping to customer acceptance reflecting the complexity and sophistication of these projects. We concur with the Company's decision to adopt the customer acceptance basis for its revenue recognition policy which is more objective and assured in order to control the shipping-to-customer-acceptance process more properly. In addition, as explained in the note entitled "Change in Accounting", effective April 1, 2005, the Company has adopted a new accounting standard for accounting for loss on the impairment of fixed assets. We concur with the Company's adoption of this accounting standard as this standard went into effect on April 1, 2005.

The firm and the engagement partners do not have any financial interest in the Company for which disclosure is required under the provisions of the Certified Public Accountants Law of Japan.

Audit Report by the Board of Corporate Auditors on Consolidated Financial Statements (Copy)

# Consolidated Audit Report

The Board of Corporate Auditors has prepared this audit report as follows, upon deliberation after being reported by each Corporate Auditor on the methods and results of auditing with respect to the consolidated financial statements (the consolidated balance sheet and Consolidated Statements of income) for the 58<sup>th</sup> accounting period from April 1, 2005 to March 31, 2006.

1. Summary of the methods of auditing by Statutory Auditors
In accordance with such matters as the policy of auditing and assignment of auditing work determined by the
Board of Corporate Auditors, each Corporate Auditor conducted the audit after directors, other personnel and
accounting auditors reported and explained the consolidated financial statements. Regarding subsidiaries, each
Corporate Auditor requested subsidiaries' reports on business as considered necessary under the circumstances,
visited subsidiaries from time to time, and thus investigated the condition of operations and property.

#### 2. Results of auditing

(1) The methods and the results of auditing by Ernst & Young ShinNihon, the independent accountants and the Company's Accounting Auditor, are appropriate.

(2)After auditing the Consolidated subsidiaries and Consolidated financial statements, there are no matters that need to be pointed out.

May 23, 2006

Mori Seiki Co., Ltd.	Statutory Auditor	
Standing Statutory Auditor	Koji Kageyama	(seal)
Standing Statutory Auditor	Yuzo Matsuyama	(seal)
Statutory Auditor	Katsuhiko Maehori	(seal)
Statutory Auditor	Yasuo Noishiki	(seal)
Statutory Auditor	Takashi Nakanishi	(seal)

Note: Statutory Auditors Katsuhiko Maehori, Yasuo Noishiki, and Takashi Nakanishi act as Statutory Auditors under the terms of the Article 18.1 of the former Law Concerning Special Measures under the Commercial Code with Respect to Audit, etc. of Corporations (Kabushiki Kaisha).

#### Reference Materials in the Exercise of Voting Rights

1. Number of voting shares

917,918

#### 2. Resolutions and notes

Resolution 1: Approval of the Proposal of Appropriation of Unappropriated Retained Earnings (58th term)

Details of the Resolution are shown on page 18.

It is proposed to pay current term dividends of 40 yen per share in reflection of the Company's earnings and the economic situation. Furthermore, with respect to directors' bonuses, we propose that 125,909,438 yen be paid to 14 directors, and 16,957,500 yen be paid to 2 statutory auditors.

Resolution 2: Partial Amendment to the Articles of Incorporation
We propose amending a portion of the current Articles of Incorporation as follows:

#### 1. Reasons for amendment

#### a. Additions to stated purposes of business

In order to prepare for the future growth of the Company, "management of hotels and inns" shall be added to Item 12 of Article 2 (Purposes), and the item number after Section 12 shall be increased by one.

#### b. Company Law

In connection with adoption of the Company Law (Law No. 86, 2005) on May 1, 2006, the Articles of Incorporation of the Company shall be amended as follows:

- (1) In accordance with Article 326, Paragraph 2 of the Company Law, to stipulate the organs established in the Company, Article 20 (Formation of the Board of Directors), Article 33 (Appointment of Auditors and the Board of Auditors), and Article 43 (Appointment of Financial Auditors) shall be newly adopted.
- (2) In accordance with Article 214 of the Company Law, to stipulate the issuance of stock certificates, Article 8 (Issuance of Stock Certificates) shall be newly adopted.
- (3) In accordance with Article 189, Paragraph 2 of the Company Law, to appropriately restrict the scope of rights of stockholders having fractional units of shares of stock, Article 10 (Rights in Regard to Fractional Units of Shares) shall be newly adopted.
- (4) From the standpoint of disclosing more complete information at general meetings of stockholders, to make it possible to disclose via the Internet a portion of the agenda specified in the reference materials for the general meeting, Article 16 (Deemed Delivery by Means of Internet Disclosure of Reference Materials for General Meetings of Stockholders) shall be newly adopted.
- (5) In accordance with Article 370 of the Company Law, so that resolutions of the Board of Directors submitted either in the form of a written document or by electronic means may promptly be voted upon when necessary, Article 29 (Resolutions of the Board of Directors without Meeting) shall be newly adopted.

- (6) In accordance with Article 427, Paragraph 1 of the Company Law, so that external auditors can adequately perform their duties, Article 42 (Exemption from Liability of External Auditors) shall be newly adopted.
- (7) In accordance with the provisions of Article 329, Article 338, and Article 399, Article 44 (Appointment of Financial Auditors), Article 45 (Term of Financial Auditors), and Article 46 (Compensation, etc. for Financial Auditors) shall be newly adopted.
- (8) Provisions cited from the Articles of Incorporation shall be amended in accordance with the corresponding provisions under the Company Law.
- (9) In the Articles of Incorporation, terms from the old Commercial Code shall be amended in accordance with the terms used in the Company Law, and a portion of the phrases shall be amended and terms revised accordingly.
- (10) The numbering of articles shall be amended in accordance with the foregoing amendments.

#### 2. Description of Amendments

The description of the amendments shall be as follows:

(Amended portions are underlined.)

Current Articles of Incorporation	Proposed Amendments
Article 2. (Purpose)	Article 2. (Purpose)
(Newly established)	12. Management of hotels and inns
12. Any businesses associated with or related to the preceding items	13. Any businesses associated with or related to the preceding items
Article 4. (Method of Public Notification) Public notification by the Company shall be made by electronic means; provided, however, in the event that notification by electronic means is not possible for an unavoidable reason, the notification may be made in the Nihon Keizai Shinbun.	Article 4. (Method of Public Notification)  The method of notification by the Company shall be by electronic means; provided, however, in the event that notification by electronic means is not possible for an unavoidable reason, the notification may be made in the Nihon Keizai Shinbun.

Article 5. (Total Number of Shares for Issuance by the Company)

The total number of shares for issuance by the Company shall be 157, 550,000 shares.

Article 6. (Acquisition of Company Stock) The Company may purchase shares of the company stock by means of resolution of the Board of Directors in accordance with Article 211-3, Paragraph 1, Item 2 of the Commercial Code.

Article 7. (Units of Shares)

One unit of the company stock shall be 100 shares.

Article 8. (Non-Issuance of Stock Certificates) (Go to Article 8, Paragraph 2) with Fractional Units of Shares)

The Company shall not issue stock certificates with fractional units of shares (hereinafter referred to as "fractional units of shares"); provided, however, that this shall not apply as otherwise provided in the stock administration regulations).

(Newly established)

Fractional Shares by Stockholders) Stockholders owning units of fractional shares of Article 5. (Total Number of Authorized Shares of the Company)

The total number of authorized shares of the Company shall be 157,550,000 shares.

Article 6. (Acquisition of Company Stock) The Company may acquire shares of the company stock by means of resolution of the Board of Directors in accordance with Article 165, Paragraph 2 of the Company Law.

Article 7. (Units of Shares)

The number of shares per unit of the company stock shall be 100 shares.

Article 8. (Issuance of Stock Certificates) The Company shall issue certificates for shares of stock. Notwithstanding the foregoing, the Company shall not issue stock certificates for fractional units of shares; provided, however, that this shall not apply as otherwise provided in the stock administration regulations.

Article 9. (Additional Purchases of Units of Article 9. (Additional Purchases of Units of Fractional Shares by Stockholders) Stockholders of the (including company

company stock (including stockholders of record, with the same applying hereinafter) may, as provided in the stock administration regulations, request that the Company sell and deliver a number of shares of stock needed to total one unit of shares.

stockholders of record, with the same applying hereinafter) may, as provided in the stock administration regulations, request that the Company sell and deliver a number of shares of stock which, when combined with the fractional number of shares of a unit owned by the stockholder, become a complete unit of shares (hereinafter referred to as an "additional purchase").

(Newly established)

Article 10. (Rights in Regard to Fractional Units of Shares)

Stockholders of the Company may not, with respect to fractional units of shares owned, exercise rights other than those specified below.

- (1) Rights specified in Article 189,
  Paragraph 2 of the Company Law
- (2) Rights to make claims in accordance with

  Article 166, Paragraph 1 of the Company

  Law
- (3) Rights to receive allocations of
  subscription stock and allocations of
  stock subscription rights corresponding
  to the number of shares owned by such
  stockholder
- (4) Rights to make claims as designated in the preceding article

(Go to Article 12)

Article 10. (Types of Stock Certificates)

The types of stock certificates to be issued by the Company shall be determined in accordance with the stock administration regulations stipulated by the Board of Directors.

Article 11. (Transfer Agent)

Article 11. (Stock Administrator)

The Company shall designate a <u>transfer agent for</u> the stock.

The <u>transfer agent</u> and the location for stock administration shall be determined by resolution of the Board of Directors, and shall be publicly announced.

The company stockholders' record (including the names of stockholders of record, with the same applying hereinafter) and the record of lost stock certificates shall be kept at the location for stock administration by the transfer agent, and stock transfers, the purchases of fractional units of shares and additional purchases of shares necessary to complete units of shares, and other related administrative work shall be handled by the transfer agent.

Article 12. (Stock Administration Regulations) Stock transfers, the purchases of fractional units of shares and additional purchases of shares necessary to complete units of shares, and other matters related to the handling of stock shall be in accordance with the stock administration regulations stipulated by the Board of Directors.

#### Article 13. (Record Date)

The stockholders of the Company who may exercise rights at the annual meeting of stockholders for the applicable settlement term shall be those

The Company shall appoint a <u>stock administrator</u>. The <u>stock administrator</u> and the location for stock administration shall be determined by resolution of the Board of Directors, and shall be publicly announced.

The company stockholders' record (including the list of stockholders of record, with the same applying hereinafter), the record of lost stock certificates, and the record of new stock subscription rights shall be kept at the location of the stock administrator, and the listing and recording of the stockholders' record, the record of lost stock certificates, and the record of new stock subscription rights, along with work related to the purchases of fractional units of shares and additional purchases of shares to complete units of shares and other administrative work in regard to stock and new stock subscription rights, shall be performed by the stock administrator.

Article 12. (Stock Administration Regulations)
The types of stock certificates issued by the
Company and stock transfers, the purchases of
fractional units of shares and additional
purchases of shares necessary to complete units,
and other matters related to the handling of stock
shall be in accordance with the stock
administration regulations stipulated by the
Board of Directors.

(Deleted)

persons with voting rights listed or recorded in the final stockholders' record as of March 31 of each year.

In addition to the foregoing, when necessary, the record date may be stipulated by resolution of the Board of Directors from time to time with advance public notice.

Article 14. (Provision Omitted)

(Newly established)

Article 15. (Person to Convene Meeting and Chairperson)

Unless otherwise stipulated by law, the president-director shall, based on a resolution of the Board of Directors, convene general meetings of stockholders and serve as chairperson of such meetings. In the event that the president-director is unable to do so, another director shall serve in lieu thereof based on an order given by the Board of Directors in advance.

(Newly established)

Article 13. (Same as current)

Article 14. (Record date of annual meeting of stockholders)

The record date for voting rights at the annual meeting of stockholders of the Company shall be March 31 of each year.

Article 15. (Person with <u>Right</u> to Convene Meeting and Chairperson)

(Same as current)

Article 16. (Deemed Delivery by Means of Internet
Disclosure of Reference Materials for General
Meetings of Stockholders)

The Company may, in regard to the convening of general meetings, disclose by means of the Internet in accordance with ordinances of the Ministry of Justice, such information that should

Article 16. (Exercise of Proxy Voting Rights)

A stockholder may exercise voting rights by having another stockholder of the Company who can exercise voting rights serve as his or her proxy; provided, however, that the stockholder or proxy shall submit to the Company written evidence of proxy rights at each general meeting.

Article 17. (Method of Resolutions)

Resolutions of the general meetings of stockholders, unless otherwise stipulated by law or these Articles of Incorporation, shall be adopted by means of a majority of the votes of those stockholders in attendance.

Special resolutions in accordance with Article
343 of the Commercial Code shall be adopted by
two-thirds of the votes at a meeting attended by
stockholders having one-third or more of the
voting rights of all stockholders in the Company.

Article 18. (Meeting Minutes)

An outline of the discussion and results of the agenda at the general meetings of stockholders shall be recorded in the minutes, the chairperson and directors in attendance shall affix their seals and signatures, and the same shall be kept at the Company.

be listed or displayed in connection with reference materials for general meetings of stockholders, business reports, financial statements, and consolidated financial statements, and the same shall be deemed delivered to stockholders thereby.

Article 17. (Exercise of Proxy Voting Rights)

A stockholder may exercise voting rights by having one (1) other stockholder of the Company who can exercise voting rights serve as his or her proxy; provided, however, that the stockholder or proxy shall submit to the Company written evidence of proxy rights at each general meeting.

Article 18. (Method of Resolutions)

Resolutions of the general meetings of stockholders, unless otherwise stipulated by law or these Articles of Incorporation, shall be adopted by means of a majority of the votes of those stockholders in attendance who have voting rights.

Resolutions in accordance with Article 309, Paragraph 2 of the Company Law shall, other than when separately designated in these Articles of Incorporation, be adopted by two-thirds of the votes at a meeting attended by stockholders having one-third or more of the voting rights of stockholders with voting rights in the Company.

Article 19. (Meeting Minutes)

An outline of the discussion and results of the agenda at the general meetings of stockholders, and other items stipulated by law, shall be recorded or listed in the minutes.

(Newly established)

Article 19. (Provision omitted)

Article 20. (Appointment of Directors)

Directors shall be appointed at the general meeting of stockholders.

Directors shall be appointed by a majority of the votes at a meeting attended by stockholders having one-third or more of the voting rights of all stockholders in the Company.

Resolutions for the appointment of directors shall not be based on cumulative voting.

Article 21. (Term of Directors)

The term of directors shall continue until the end of the annual meeting of stockholders in regard to the final settlement period within one (1) year after the assumption of office.

Article <u>22</u>. (Directors with Officer Duties and Representative Directors)

One chairperson for the Board, one president-director, and one or more vice presidents, managing directors, and executive directors shall be appointed by resolution of the Board of Directors.

Directors representing the Company shall <u>beappointed</u> by resolution of the Board of Directors.

Article 23. ~ 24. (Provision omitted)

Article 20. (Formation of the Board of Directors)

The Company shall form a Board of Directors.

Article 21. (Same as current)

Article 22. (Appointment of Directors)

Directors shall be appointed at the general meeting of stockholders.

Directors shall be appointed by a majority of the votes at a meeting attended by stockholders having one-third or more of the voting rights of stockholders with voting rights in the Company. Resolutions for the appointment of directors shall not be based on cumulative voting.

Article 23. (Term of Directors)

The term of directors shall continue until the end of the annual meeting of stockholders <u>in regard</u> to the final event within the business year ending within one (1) year <u>after appointment</u>.

Article <u>24</u>. (Directors with Officer Duties and Representative Directors)

One chairperson for the Board, one president-director, and one or more vice presidents, managing directors, and executive directors shall be chosen by resolution of the Board of Directors.

Directors representing the Company shall <u>be</u> <u>chosen</u> by resolution of the Board of Directors.

Article 25. ~ 26. (Same as current)

Article 27. (Right to Convene Meetings of the

Article  $\underline{25}$ . (Person to Convene Meetings of the Board of Directors and Chairperson)

Unless otherwise stipulated by law, the president-director shall convene meetings of the Board of Directors and serve as chairperson of such meetings.

In the event that the president-director is unable to do so, another director shall serve in lieu thereof based on an order given by the Board of Directors in advance.

Article 26. (Provision omitted)

(Newly established)

Article  $\underline{27}$ . (Meeting Minutes for the Board of Directors)

An outline of the discussion and results of the agenda at the meetings of the Board of Directors shall be listed in the minutes, the directors and auditors in attendance shall affix their seals and signatures, and the same shall be kept at the Company.

Article <u>28</u>. (Compensation, etc. for Directors)
Compensation for directors shall be determined at

Board of Directors and Chairperson)

(Same as current)

Article 28. (Same as current)

Article 29. (Resolutions of the Board of Directors without Meeting)

If all directors of the Company consent to a resolution as recorded in writing or electronically, such resolution shall be deemed to have been adopted by the Board of Directors; provided, however, that this shall not apply in the event of an objection from auditors.

Article  $\underline{30}$ . (Meeting Minutes for the Board of Directors)

An outline of the discussion and results of the agenda at the meetings of the Board of Directors, in addition to other items stipulated by law, shall be listed or recorded in the minutes, the directors and auditors in attendance shall affix their seals and signatures or sign electronically.

Article 31. (Compensation, etc. for Directors)
Compensation for directors, bonuses, and other
property gains paid in the forms of consideration
by the Company for the execution of their duties
(hereinafter referred to as "Compensation")

the general meetings of stockholders.

Article <u>29</u>. (Honorary Chairperson, Consultants, and Advisors)

The Company shall, as necessary, appoint an honorary chairperson, consultants, and advisors by resolution of the Board of Directors.

(Newly established)

Article 30. (Provision omitted)

Article 31. (Appointment of Auditors)
Auditors shall be appointed at general meetings of stockholders. The appointment of auditors shall be made by a majority of the votes at a meeting attended by stockholders having one-third or more of the voting rights of all stockholders in the Company.

Article 32. (Term of Auditors)

The term of auditors shall continue until the end of the annual meeting of stockholders in regard to the final settlement period within four (4) years after the assumption of office.

The term of auditors appointed to fill vacancies shall continue until the end of the term that would have been served by his or her predecessor.

shall be determined at the general meetings of stockholders.

Article <u>32</u>. (Honorary Chairperson, Consultants, and Advisors)

The Company shall, as necessary, <u>choose</u> an honorary chairperson, consultants, and advisors by resolution of the Board of Directors.

Article 33. (Appointment of Auditors and the Board of Auditors)

The Company shall have auditors and a Board of Auditors.

Article 34. (Same as current)

Article 35. (Appointment of Auditors)
Auditors shall be appointed at general meetings of stockholders. The appointment of auditors shall be made by a majority of the votes at a meeting attended by stockholders having one-third or more of the voting rights of

stockholders with voting rights in the Company.

Article 36. (Term of Auditors)

The term of auditors shall continue until the end of the annual meeting of stockholders <u>in regard</u> to the final event within the business year ending within four (4) years <u>after appointment</u>.

The term of auditors appointed to fill vacancies shall continue until the end of the term of his or her predecessor.

Article 37. (Fulltime Auditors)

The Board of Auditors shall appoint a fulltime

Article 33. (Fulltime Auditors)

The <u>auditors shall determine</u> the fulltime auditor by means of a <u>mutual</u> vote.

Article 34. ~ 35. (Provisions omitted)

Article 36. (Meeting Minutes for Board of Auditors)

An outline of the discussion and results of the agenda at the meetings of the Board of Auditors shall be listed in the minutes, the auditors in attendance shall affix their seals and signatures, and the same shall be kept at the Company.

Article 37. (Compensation, etc. for Auditors)
Compensation for auditors shall be determined at
the general meeting of stockholders.

(Newly established)

(Newly established)

auditor by means of resolution.

Article 38. ~ 39. (Same as current)

Article  $\underline{40}$ . (Meeting Minutes for Board of Auditors)

An outline of the discussion and results of the agenda at the meetings of the Board of Auditors, in addition to other items stipulated by law, shall be listed or recorded in the minutes, the auditors in attendance shall affix their seals and signatures thereto or sign electronically.

Article 41. (Compensation, etc. for Auditors)
The compensation, etc. for auditors shall be determined at the general meeting of stockholders.

Article 42. (Exemption from Liability of External Auditors)

If the Company is subject to the requirements designated by law in regard to compensatory liability under Article 423, Paragraph 1 of the Company Law, the Company may conclude contracts with external auditors in order to limit the amount of compensatory liability; provided, however, that the amount of compensatory liability under such contracts shall be limited to the minimum liability limit designated by law.

Chapter 6. Financial Auditors

Article 43. (Financial Auditors)

The Company shall have a financial auditor.

Article 44. (Appointment of Financial Auditors)

(Newly established)

Financial auditors shall be appointed by resolution of the general meetings of stockholders.

(Newly established)

(Newly established)

Article 45. (Term of Financial Auditors)

The term of financial auditors shall continue until the end of the annual meeting of stockholders in regard to the final event within the business year ending within one (1) year after the appointment.

Unless a separate resolution is made at the annual meeting of stockholders in accordance with the preceding paragraph, financial auditors shall be deemed to be reappointed at such annual meeting.

Article 46. (Compensation, etc. for Financial Auditors)

Compensation, etc. for financial auditors shall be determined by the representative director with the consent of the Board of Auditors.

(Newly established)

Chapter 7. Accounting

Article 47. (Business Year)

The <u>business</u> year for the Company shall commence on April 1 each year and continue until March 31 of the following year.

Chapter 6. Accounting

Article 48. (Annual Dividends)

The Company shall, based on a resolution made at the general meeting of stockholders, pay cash dividends for surplus funds (hereinafter referred to as "annual dividends") to stockholders listed or recorded in the final

stockholders' record as of the end of March 31

Article 38. (Business Year)

The <u>business</u> year for the Company shall commence on April 1 and continue until March 31 of the following year, <u>and the settlement period shall</u> <u>be until the last date of the business year</u>. Article 39. (Profit Dividends)

<u>Profit dividends</u> shall be paid to stockholders listed or recorded in the final stockholders' record as of the end of March 31 of each year, or to <u>recorded pledgees</u> thereof.

Article 40. (Interim Dividends)

The Company may, based on a resolution of the Board of Directors, <u>distribute funds in the form of interim dividends</u> to stockholders listed or recorded in the final stockholders' record as of the end of September 30 of each year, or to <u>recorded pledgees</u> thereof.

Article <u>41</u>. (Period for Waiving of <u>Profit</u> Dividends)

The Company shall be exempt from its obligation to pay <u>profit</u> dividends or interim dividends if the same are not received within three (3) full years after the first date of payment thereof.

of each year, or to recorded pledgees thereof.

Article 49. (Interim Dividends)

The Company may, based on a resolution of the Board of Directors, distribute surplus funds as stipulated in Article 454, Paragraph 5 of the Company Law (hereinafter referred to as "interim dividends") to stockholders listed or recorded in the final stockholders' record as of the end of September 30 of each year, or to recorded pledgees thereof.

Article 50. (Period for Waiving of <u>Annual</u> Dividends)

The Company shall be exempt from its obligation to pay <u>annual</u> dividends or interim dividends if the same are not received within three (3) full years after the first date of payment thereof.

#### Resolution 3: Election of 15 Directors

It is proposed to appoint the following 15 Directors, since the terms of office of 14 Directors (Masahiko Mori, Hiroshi Mizuguchi, Kyoji Umeoka, Kazuyuki Hiramoto, Takeshi Saito, Koji Okura, Hiraku Nakata, Makoto Fujishima, Yoshitsugu Shigeta, Hiroaki Tamai, Takahiro Kobi, Yasunori Hamabe, Hidefumi Shirotori and Toyofumi Nishio) expire at the conclusion of the general meeting of shareholders, in order to further strengthen the management structure, one (1) person will be added and the Company requests the appointment of fifteen (15) directors.

# The Director candidates are as follows:

Candidat e Number	Name (Date of birth)	(Includi	Career Summary ing representative posts at other companies)	Number of Mori Seiki shares held
1	Masahiko Mori (September 16, 1961)	April 1993 June 1994 June 1999 To p	Joined Mori Seiki Appointed Director, Corporate Planning and International Department General Manager Appointed President present	4,615,285
2	Hiroshi Mizuguchi (August 31, 1954)	I	Director, Development & Manufacturing HQ (Manufacturing) Executive Officer, Iga Campus Chief and Human Resources Development Center General Manager Vice President, Development & Manufacturing IQ Executive Officer (Manufacturing) and Iga Campus Chief	15,028
3	Kazuyuki Hiramoto (January 12, 1954)	February 2002 June 2003 September 200	2 Joined Mori Seiki, Appointed Head of Technological Research Center Appointed Managing Director, Development & Manufacturing HQ (Development) Executive Officer  Officer Development & Managing Director, Development & Manufacturing HQ Executive Officer (Development), Nara Campus Chief ior Executive Managing Director, Sales & Marketing HQ Executive Officer	15,000
4	Takeshi Saito (April 19, 1948)	April 1972 June 1996 January 2004 June 2005	Joined Mori Seiki Appointed Director of Overseas Operations Appointed Managing Director, Sales & Marketing HQ Vice Executive Officer, Europe Department General Manager Senior Executive Managing Director, Sales & Marketing HQ Vice Executive Officer, Europe Department General Manager	13,000
5	Koji Okura (October 18, 1954)	April 1977 June 2002 April 2005	Joined Mori Seiki Appointed Director, Sales & Marketing HQ Asia BU, Domestic BU General Manager Appointed Managing Director, Sales & Marketing HQ Executive Officer lanaging Director, Engineering HQ Executive Officer	10,200
6	Hiraku Nakata (January 9, 1948)	April 1968 June 1992 June 2004	Joined Mori Seiki Appointed Director, Domestic Operations Appointed Managing Director, Service & Parts Department and Mori Seiki Techno, Ltd. General Manager	10,000
7	Makoto Fujishima (March 18,	March 1981 June 2003	Joined Mori Seiki Appointed Director, Control Technology Laboratory General Manager	10,600

	1958)	July 2004	Appointed Director, Control Technology Laboratory (Currently Control System) and Information Systems Department General	
		June 2005	Manager Senior Executive Managing Director, Development & Manufacturing HQ Executive Officer (Development) and Information Systems Department General Manager	
<b></b>		March 1965		
		June 1994	Joined Mori Seiki Appointed Director, Iga #2 Plant General Manager	
8	Yoshitsugu Shigeta (September 6, 1946)	_	Manufacturing HQ Vice Executive Officer and Nara Machining BU General Manager Managing Director, Development & Manufacturing HQ Vice Executive Officer,	12,944
		To pro	Nara Machine Department General Manager, and Nara Campus Chief	
9	Hiroaki Tamai (March 20, 1960)	March 1983 June 2003	Joined Mori Seiki Appointed Director, Administrative HQ Executive Officer	10,500
	1,700,	To pre	sent Joined Mori Seiki	
	Takahiro Kobi	June 2004	Appointed Director, Development & Manufacturing HQ Vice Executive Officer, Quality Assurance BU General Manager, and Chiba Campus Chief	
10	(August 10, 1958)	January 2005  June 2005  I	Appointed Director, Quality HQ Executive Officer Director, Purchasing/SCM HQ and Quality HQ	11,500
		To pre		
		April 1977 June 2002	Joined Mori Seiki Appointed Director, Sales & Marketing BU / Americas BU General Manager	
11	Yasunori Hamabe	January 2004	Appointed Director, Sales & Marketing HQ Vice Executive Officer, Americas Department General Manager	10,000
	(January 31, 1954)	June 2005	Director, Sales & Marketing HQ Vice Executive Officer, Asia Pacific & New Regions Department General Manager	
		To pre	esent	
		April 2004	Joined Mori Seiki Development & Manufacturing HQ Vice Executive Officer and Solution Center General	
12	Hidefumi Shirotori (January 15,	June 2004	Manager Appointed Director, Development & Manufacturing HQ Executive Officer and Solution Center General Manager	15,200
	1947)	February 2005 To pre	Appointed Director, Engineering HQ and Japan / Asia Engineering Department General Manager	
		1981 March	Joined Mori Seiki	
13	Nishio Toyofumi (August 10,	January 2004	Appointed Sales & Marketing HQ Vice Executive Officer and Domestic Sales Department General Manager	10,000
L	(Trugust 10,	June 2005 I	Director, Sales & Marketing HQ Vice Executive	l

	1958)	Officer, Domestic Sales Department General Manager January 2006 Director, Sales & Marketing HQ Vice Executive Officer, Domestic Sales Department, Strategic/Large Account Department General Manager To present	
14	* Morikuni Uchigasaki (Born on August 6, 1950)	July 2005 Joined Mori Seiki General Manager of the Accounting and Finance Departments April 2006 Accounting/Finance HQ Executive Officer To present	5,000
15	* Norihide Maeda (Born on December 13, 1954)	April 1978 Joined Mori Seiki March 1995 Head of the Development Department October 2001 Head of Iga Purchasing Department July 2002 Engineering Group Manager March 2003 Engineering BU General Manager February 2005 Development Management Department General Manager November 2005 Spindle Unit Department General Manager To present	11,250

Note: 1. \* indicates new candidates.

- 2. BU = Business Unit. BUs were redesignated as Department in January 2004.
- 3. No conflict of interests exists between Director candidates and the Company.

# Resolution 4: Appointment of one (1) auditor

Auditor Yuzo Matsuyama will resign at the time of this general meeting of stockholders, so the Company requests the appointment of one (1) auditor to fill the vacancy. Furthermore, with respect to this proposal, the consent of the Board of Auditors has been obtained.

The candidates for auditor are as follows:

Name (Date of birth)	(Includ	Number of Mori Seiki shares held	
Kyoji Umeoka (January 7, 1946)	March 1968 June 1990 April 2005 June 2005	Joined Mori Seiki Appointed Director, Overseas Operations Appointed Senior Executive Managing Director, Engineering HQ Executive Officer Senior Executive Managing Director in charge of Mori-568PLAN, Legal and Internal Auditing Departments present	41,850

#### (Notes)

- 1. The candidate for auditor is Kyoji Umeoka. Mr. Umeoka will be appointed to fill the vacancy left by Yuzo Matsuyama, so the term shall, as provided in the company Articles of Incorporation, be equal to the remainder of the term of Mr. Matsuyama.
- 2. There is no special relationship that could cause a conflict of interest between the candidate for auditor and the Company.

Exhibit B

# English Translation of Japanese Language Documents Submitted to Japanese Stock Exchanges where Shares of the Company are Listed

- 1. A report, dated June 29, 2006 and filed with the Tokyo Stock Exchange, Inc. and Osaka Stock Exchange Co., Inc., regarding planned acquisition by the Company of 5,000,000 shares of its treasury stock for a maximum aggregate price of \\$15,000,000,000 from June 29, 2006 to June 28, 2007.
- 2. A report, dated June 29, 2006 and filed with the Tokyo Stock Exchange, Inc. and Osaka Stock Exchange Co., Inc., regarding the completion of the acquisition by the Company of 25,000 shares of its treasury stock from June 29, 2005 to June 28, 2006 for an aggregate price of \(\frac{3}{4}\)30,535,400.
- 3. A report, dated June 29, 2006 and filed with the Tokyo Stock Exchange, Inc. and Osaka Stock Exchange Co., Inc., regarding the adjustment on April 1, 2006 of the conversion price from ¥1,377 to ¥1,366.3 of convertible bond-type bonds with stock acquisition rights due 2012 to take into the Company's dividend announcement to shareholders.